

**RESULTS AS OF DECEMBER 2013** 

Note: SALAFIN has changed its accounting method in 2013.

Since 2013, incomes from banking servicing activities, repeatedly provided to financing companies, are accounted as part of the Net Banking Income ("Other banking revenues"). Those income were formerly accounted as part of the Non Banking Income ("Non-banking operating revenues")

This accounting method change has no impact on the 2013 Net Income

# BALANCE SHEET AS OF DECEMBER 31st 2013



ACCETC	in thousands of dirhar		
ASSETS	31/12/2013	31/12/2012	
Cash, central banks, treasury, giro accounts	8	7	
Loans to credit institution and equivalent	0	0	
. Demand	0	0	
. Time			
Loans to customers	1 325 701	1 488 485	
. Cash and customer loans	1 277 010	1 415 558	
. Equipment loans		0	
. Mortgage loans		0	
. Other loans	48 691	72 927	
Advances acquired by factoring		0	
Transactions & marketable securities	35 774	26 909	
. Treasury bonds and equivalent securities	358	255	
. Other debt securities		0	
. Title deeds	35 416	26 654	
Other assets	186 207	212 044	
Investment securities		0	
. Treasury bonds and equivalent securities		0	
Other debt securities		0	
Equity investment and equivalent uses	301	301	
Subordinated loans		0	
Fixed assets leased and rented	1 741 990	1 700 134	
Intangible fixed assets	4 398	3 752	
Tangible fixed assets	46 203	49 400	
TOTAL ASSETS	3 340 582	3 481 031	

# BALANCE SHEET AS OF DECEMBER 31st 2013



in thousands of dirhan		
LIABILITIES	31/12/2013	31/12/2012
Central banks, treasury, giro accounts		0
Liabilities to credit institutions and equivalent	610 974	635 291
. Demand	226 365	
. Time	384 609	182 796
Customer deposits	554 303	580 031
. Demand deposits	001000	000 001
. Savings deposits		
. Time deposits		
. Other deposits (*)	554 303	580 031
Debt securities issued	919 646	1 184 488
. Negociable debt securities	919 646	1 184 488
. Bond loans		0
. Other debt securities issued		
Other liabilities (**)	639 083	468 754
Provisions for liabilities and charges		0
Regulated provisions	8 176	6 977
Subsidies, assigned public funds and special gurantee funds		
Subordinated debts		
Reevaluation reserve		
Reserves and premiums related to capital	273 852	273 913
Capital	239 450	239 450
Shareholders Unpaid-up capital (-)		
Retained earnings (+/-)		
Net earnings being appropriated (+/-)	0	0
Net earning for the year (+/-)	95 097	92 127
TOTAL LIABILITIES	3 340 582	3 481 031

TOTAL LIABILITIES

(\*) Customer's downpayment for Auto lease operations
(\*\*) Suppliers, prepaid rentals on Auto lease, ...

# OFF - BALANCE SHEET



# AS OF DECEMBER 31st 2013

	31/12/2013	31/12/2012
GIVEN COMMITMENTS	26 762	12 016
Financing commitments on behalf of credit institution and equivalent		
Financing commitments on behalf of customers	26 762	12 016
Guarantee commitments given to credit institution and equivalent		
Guarantee commitments given to customers		
Securities repos purchased		
Other securities to be delivered		
RECEIVED COMMITMENTS	574 026	459 709
Financing commitments received from credit institution and equivalent	574 026	459 709
Guarantee commitments received from credit institution and equivalent		
Guarantee commitments received from the State and various guarantee bodies		
Securities repos sold		
Other securities to be received		

# INCOME STATEMENT





Revenues from leased and rented fixed assets   553 965   523 637   60 441		31/12/2013	31/12/2012	31/12/2012 new accounting method
Interest and assimilated revenues on transactions with customers Revenues on title deeds Revenues from leased and rented fixed assets Revenue on title deeds Revenues from leased and rented fixed assets Revenue on title deeds Revenues from leased and rented fixed assets Revenue on title deeds Revenue on assimilated expenses Revenue on assimilated expenses on debt securities issued Revenue on assimilated expenses on debt securities institutions Revenue on assimilated expenses		831 391	730 773	770 869
Interest and assimilated revenues on debt securities   2 009	Interest and assimilated revenues on transactions with credit institution			0
Revenues from leased and rented fixed assets   563 965   523 637   60 441		168 637	178 144	178 144
Fees on provided services   96 197   20 345   7 624	Revenues on title deeds			
Cher banking revenues				
BANK OPERATING EXPENSES   556 044   510 816				
Interest on assimilated expenses on transactions with credit institutions  Interest on assimilated expenses on transactions with customers Interest on assimilated expenses on debt securities issued Interest on asimple securities of securities on as in asimple securities of se		556 044	510 816	510 816
Interest on assimilated expenses on transactions with customers interest on assimilated expenses on debt securities issued 41 736 58 196 58 196 Expenses on leased and rented fixed assets 471 858 431 707 431			0.00.0	0.00.0
Interest on assimilated expenses on debt securities issued	Interest on assimilated expenses on transactions with credit institutions	29 607	8 754	8 754
Expenses on leased and rented fixed assets 12 843 12 160 12 12 160 12 160 12	Interest on assimilated expenses on transactions with customers			0
Other banking expenses         12 843         12 160         12 160           NET BANKING INCOME         275 347         219 957         260 053           Non-banking operating revenues         5 043         53 366         13 270           Non-banking operating expenses         5 043         53 366         13 270           CENERAL OPERATING EXPENSES         92 305         85 330         85 330           Staff expenses         39 901         34 198         34 198           Tax expenses         837         656         656           External expenses         45 676         43 887         43 887           Other general operating expenses         45 676         43 887         656           Allowances for depreciation and provisions for tangible and intangible fixed assets         5 775         6 439         6 439           ALLOWANCES PROVISIONS AND LOANS LOSSES         36 703         41 302         41 302           Allowances for non performing loans and commitments         34 840         38 998         38 998           Loan Losses         0         0         0         0         0           Other allowances for provisions         1 863         2 304         2 304           Provision write-backs and recovery on amortised debts         664 </td <td></td> <td></td> <td></td> <td></td>				
NET BANKING INCOME				
Non-banking operating revenues   5 043   53 366   13 270   Non-banking operating expenses   5 043   53 366   13 270   O   O   O   O   O   O   O   O   O	Other banking expenses	12 843	12 160	12 160
Non-banking operating expenses	NET BANKING INCOME	275 347	219 957	260 053
Staff expenses   39 901   34 198   34 198   34 198   34 198   35 300   35		5 043	53 366	13 270
Staff expenses       39 901       34 198       34 198         Tax expenses       837       656       656         External expenses       45 676       43 887       43 887         Other general operating expenses       115       150       150         Allowances for depreciation and provisions for tangible and intangible fixed assets       5 775       6 439       6 439         ALLOWANCES PROVISIONS AND LOANS LOSSES       36 703       41 302       41 302         Allowances for non performing loans and commitments       34 840       38 998       38 998         Loan Losses       0       0       0         Other allowances for provisions       1 863       2 304       2 304         Provision write-backs and recovery on amortised debts       664       586       586         Provision write-backs on no performing loans and commitments       0       0       0         Recovery of amortised debts       0       0       0       0         Other provisions write-backs       664       586       586         CURRENT INCOME       152 046       147 276       147 276         Non-current expenses       1 625       1 898       1 898         PRE-TAX EARNING       150 437       145 590       14		02 205	95 220	0 95 220
Tax expenses       837       656       656         External expenses       45 676       43 887       43 887         Other general operating expenses       115       150       150         Allowances for depreciation and provisions for tangible and intangible fixed assets       5 775       6 439       6 439         ALLOWANCES PROVISIONS AND LOANS LOSSES       36 703       41 302       41 302         Allowances for non performing loans and commitments       34 840       38 998       38 998         Loan Losses       0       0         Other allowances for provisions       1 863       2 304       2 304         Provision write-backs and recovery on amortised debts       664       586       586         Provision write-backs on no performing loans and commitments       0       0         Recovery of amortised debts       664       586       586         Other provisions write-backs       664       586       586         CURRENT INCOME       152 046       147 276       147 276         Non-current expenses       1 625       1 898       1 898         PRE-TAX EARNING       150 437       145 590       145 590         Corporate tax       55 340       53 463	GENERAL OPERATING EXPENSES	92 305	85 330	85 330
External expenses		39 901	34 198	34 198
Other general operating expenses				
Allowances for depreciation and provisions for tangible and intangible fixed assets  ALLOWANCES PROVISIONS AND LOANS LOSSES  Allowances for non performing loans and commitments  Allowances for non performing loans and commitments  Allowances for provisions  Allowances for provisions  Allowances for non performing loans and commitments  Allowances for provisions  Allowances for non performing loans and commitments  Allowances for non performing loans an				
ALLOWANCES PROVISIONS AND LOANS LOSSES  ALLOWANCES PROVISIONS AND LOANS LOSSES  Allowances for non performing loans and commitments  Allowances for non performing loans and commitments  Allowances for provisions  Allowances for non performing loans and commitments  A				
Allowances for non performing loans and commitments  34 840  38 998  Coan Losses  Other allowances for provisions  1 863  Provision write-backs and recovery on amortised debts  Provision write-backs on no performing loans and commitments  Recovery of amortised debts  Other provisions write-backs  CURRENT INCOME  152 046  1586  CURRENT INCOME  152 046  147 276  Non-current revenues  16 212  Non-current expenses  1 625  1 898  PRE-TAX EARNING  150 437  145 590  Corporate tax  55 340  53 463	· · · · · · · · · · · · · · · · · · ·	5 7/5	6 439	6 439
Consist	ALLOWANCES PROVISIONS AND LOANS LOSSES	36 703	41 302	41 302
Consist				
Other allowances for provisions       1 863       2 304       2 304         Provision write-backs and recovery on amortised debts       664       586         Provision write-backs on no performing loans and commitments       0         Recovery of amortised debts       0         Other provisions write-backs       664       586         CURRENT INCOME       152 046       147 276         Non-current revenues       16       212         Non-current expenses       1 625       1 898         PRE-TAX EARNING       150 437       145 590         Corporate tax       55 340       53 463	Allowances for non performing loans and commitments	34 840	38 998	
Provision write-backs and recovery on amortised debts         664         586           Provision write-backs on no performing loans and commitments         0           Recovery of amortised debts         0           Other provisions write-backs         664         586           CURRENT INCOME         152 046         147 276           Non-current revenues         16         212           Non-current expenses         1 625         1 898           PRE-TAX EARNING         150 437         145 590           Corporate tax         55 340         53 463	Loan Losses Other allowances for provisions	1 962	2 204	٥
Provision write-backs on no performing loans and commitments  Recovery of amortised debts Other provisions write-backs  CURRENT INCOME  Non-current revenues Non-current expenses  PRE-TAX EARNING  Corporate tax  Do  0  152 046  147 276  147 276  147 276  147 276  148 212  212  212  1 625  1 898  1 898  1 898  1 898  5 3 463	Other allowances for provisions	1 803	2 304	2 304
Recovery of amortised debts       0         Other provisions write-backs       664       586         CURRENT INCOME       152 046       147 276         Non-current revenues       16       212         Non-current expenses       1 625       1 898         PRE-TAX EARNING       150 437       145 590         Corporate tax       55 340       53 463	Provision write-backs and recovery on amortised debts	664	586	586
Recovery of amortised debts       0         Other provisions write-backs       664       586         CURRENT INCOME       152 046       147 276         Non-current revenues       16       212         Non-current expenses       1 625       1 898         PRE-TAX EARNING       150 437       145 590         Corporate tax       55 340       53 463				
Recovery of amortised debts       0         Other provisions write-backs       664       586         CURRENT INCOME       152 046       147 276         Non-current revenues       16       212         Non-current expenses       1 625       1 898         PRE-TAX EARNING       150 437       145 590         Corporate tax       55 340       53 463	Provision write-backs on no performing loans and commitments			
CURRENT INCOME       152 046       147 276       147 276         Non-current revenues       16       212       212         Non-current expenses       1 625       1 898       1 898         PRE-TAX EARNING       150 437       145 590       145 590         Corporate tax       55 340       53 463       53 463	Recovery of amortised debts			0
Non-current revenues       16       212       212         Non-current expenses       1 625       1 898       1 898         PRE-TAX EARNING       150 437       145 590       145 590         Corporate tax       55 340       53 463       53 463		664	586	586
Non-current expenses       1 625       1 898       1 898         PRE-TAX EARNING       150 437       145 590       145 590         Corporate tax       55 340       53 463       53 463	CURRENT INCOME	152 046	147 276	147 276
PRE-TAX EARNING       150 437       145 590         Corporate tax       55 340       53 463				
Corporate tax         55 340         53 463         53 463				
	NET EARNING FOR THE YEAR	95 097	92 127	92 127

# **BALANCES STATEMENT**



# AS OF DECEMBER 31st 2013

# I - EARNINGS FORMATION TABLE

			in thousands of dirhams
	31/12/2013	31/12/2012	31/12/2012 new accounting method
+ Interest and assimilated revenues - Interest and assimilated expenses	168 637 71 343	178 144 66 949	178 144 66 949
NET INTEREST INCOME	97 294	111 195	111 195
+ Revenues from leased and rented fixed assets - Expenses on leased and rented fixed assets	563 965 471 858	523 637 431 707	523 637 431 707
Profit from leasing and renting operations	92 106	91 930	91 930
+ Fees received - Fees paid	96 197 12 705	20 345 11 928	60 441 11 928
Net fee income	83 492	8 418	48 514
± Income from operations on transaction securities  ± Income from transactions on marketable securities  ± Income from exchange transactions  ± Income from derivatives transactions	0 2 115 137 0	0 1 273 223 0	0 1 273 223 0
Income from market transactions	2 252	1 496	1 496
+ Other miscellaneous banking revenues - Other miscellaneous banking expenses	341 138	7 044 126	7 044 126
NET BANKING INCOME	275 347	219 957	260 053
Net income from equity investments     Other non-banking operating revenues     Other non-banking operating expenses     General operating expenses	0 5 043 92 305	53 366 85 330	0 13 270 85 330
GROSS OPERATING INCOME	188 085	187 993	187 993
<u>+</u> Allowances for non performing loans and commitments (net of write-backs)	-34 840	-38 998	-38 998
+ Other allowances net of provision write-backs	-1 199	-1 719	-1 719
CURRENT INCOME	152 046	147 276	147 276
NON CURRENT INCOME	-1 609	-1 686	-1 686
- Corporate tax	55 340	53 463	53 463
NET EARNINGS FOR THE YEAR	95 097	92 127	92 127

# **BALANCES STATEMENT**

# AS OF DECEMBER 31st 2013



	31/12/2013	31/12/2012
± NET EARNINGS FOR THE YEAR	95 097	92 127
+ Allowances for depreciation and provisions for tangible	5 775	6 439
and intangible fixed assets	3113	0 400
+ Allowances for provisions for equity investments		
depreciation		
+ Allowances for provisions for general risks		0
+ Allowances for regulated provisions	1 863	2 304
+ Non-current allowances		
- Provisions write-backs	664	586
- Capital gains on disposals of intangible and tangible	60	0
fixed assets		
+ Capital losses on disposals of intangible and tangible		
fixed assets		
- Capital gains on disposals of equity investments		
+ Capital losses on disposals of equity investments		
- Write-backs of investment subsidies received		
± FINANCING CAPACITY	102 012	100 285
- Dividends distributed	92 188	94 343
± CASH FLOW	9 824	5 942

# CASH FLOW STATEMENT



### AS OF DECEMBER 31st 2013

	31/12/2013	31/12/2012
Operating income received from banking operation	831 391	730 773
Recovery of amortised debts		
Non-banking revenues received	5 043	53 366
Banking operation expenses paid	84 186	79 110
Non -banking operation expenses paid		
General operating expenses paid	86 529	78 891
Coporate tax paid	55 340	53 463
Net Cash Flows from the Income Statement	610 379	572 676
Change in		
Loans to credit institution and equivalent		
Loans to customer	162 784	129 477
Debt and marketable securities	-8 865	-17 898
Other assets	25 837	-69 201
Fixed assets leased and rented out	-550 163	-728 668
Liabilities to credit institutions and equivalent	201 813	181 729
Customer deposits	-25 728	176 396
Debt securities issued	-264 842	-365 190
Other liabilities	170 329	33 122
Balance of Changes in Operating Assets and Liabilities	-288 835	-660 233
NET CASH FLOWS FROM OPERATING ACTIVITIES	321 544	-87 557
Revenues from equity investments		
Revenues from disposals of intangible and tangible fixed assets		
Acquisitions of equity investments		
Acquisitions of intangible and tangible fixed assets	3 224	908
Interests received		
Dividends received		
NET CASH FLOWS FROM INVESTMENT ACTIVITIES	-3 224	-908
Subsidies, public funds and guarantee funds received		
Issues of subordinated debts		
Stock issues		
Repayment of sharehodlders equity and equivalent		
Interests paid		
Dividends paid	92 188	94 343
Divide had paid	02 100	01010
NET CASH FLOWS FROM FINANCING ACTIVITIES	-92 188	-94 343
NET CHANGE IN CASH	226 131	-182 809
CASH & CASH EQUIVALENT AT BEGINNING OF YEAR	-452 488	-269 679
CASH & CASH EQUIVALENT AT YEAR-END	-226 357	-452 488

# LOANS AND ADVANCES TO CUSTOMERS



# AS OF DECEMBER 31st 2013

### in thousands of dirhams

		Private sector				
	Public sector	Financial companies	Non financial companies	Other customer	Total 31/12/2013	Total 31/12/2012
SHORT-TERM LOANS  - Deposit account in debit  - Commercial loans in Morocco  - Export loans  - Other cash loans  CONSUMER LOANS				1 277 010	1 277 010	1 415 558
EQUIPMENT LOANS						
MORTGAGE						
OTHER LOANS						
ADVANCES ACQUIRED BY FACTORING						
RECEIVABLES ACCRUED INTEREST						
NON PERFORMING LOANS - Substandard loans - Doubtful loans - Loss loans				<b>48 691</b> 27 279 7 039 14 373	<b>48 691</b> 27 279 7 039 14 373	<b>72 927</b> 28 610 6 329 37 988
TOTAL				1 325 701	1 325 701	1 488 485

Comments :
NON PERFORMING LOANS net of agios and provisions

# PROVISONS



# AS OF DECEMBER 31st 2013

	Amount 31/12/2012	Allowances	Write back	Other changes	Amount 31/12/2013
PROVISIONS, DEDUCTED FROM ASSETS, ON:	358 168	35 483	643		393 008
Loans to credit institutions and equivalent Laond and advances to customers Marketable securities	298 273	21 910	643		319 541
Equity investment and equivalent assets Leased and rented fixed assets Other assets	59 895	13 573			73 467
PROVISIONS RECORDED UNDER LIABILITIES	6 977	1 863	664		8 176
Provisions for risks of fulfilment of commitments Contingent liabilities Provisions for general risks Provisions for retirement pensions and similar obligations similaires					
Other contingent liabilities Regulated provisions	6 977	1 863	664		8 176
TOTAL	365 145	37 346	1 307		401 184